Q2 2021

CONSUMER CONNECT: PET PRODUCTS SHOPPING SNAPSHOT

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July 2021



Executive Summary

While still lagging the optimism of 2019, consumer sentiment is bouncing back from the lows of 2020. Economic growth and declining rates of unemployment are helping.

Compared to Q1 2021, a greater percentage of consumers in Q2 report their household's financial health is good and that it will improve in the next six months.

More consumers report they're ordering their groceries online in Q2. Adoption is most notable among Gen Z and millennials, with a preference for in-store pick-up.

Good value, convenient store location, assortment for one-stop-shop and strong loyalty card discount programs are key drivers in choosing where to shop.

Strong national brand loyalty is prominent among consumers of all income groups and generations.

Dollar sales of pet products — including food, supplies and treats — through mid-June increased 7.1%, their highest growth since 2017.

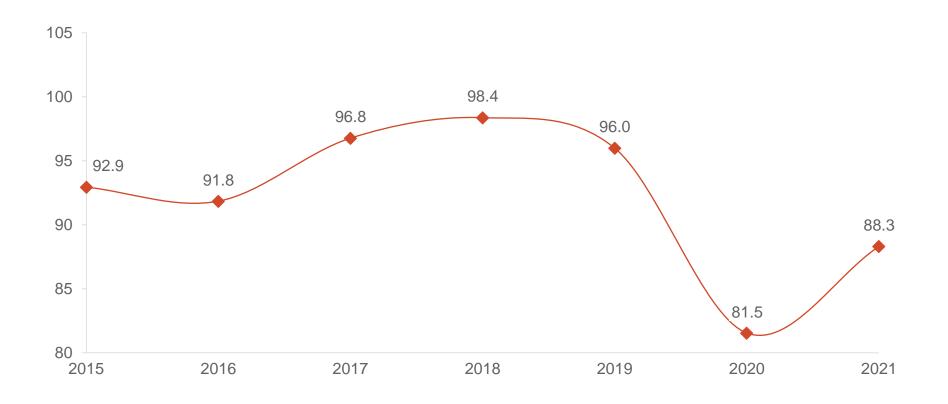
Dollar sales of pet products are up overall, with club outperforming as mass and specialty pet stores continuing to struggle.

Nutrition is the top purchase influencer for pet food, followed by pet preference and best price.



Consumer Sentiment Index Is Up 7 Points in July 2021 Compared to 2020

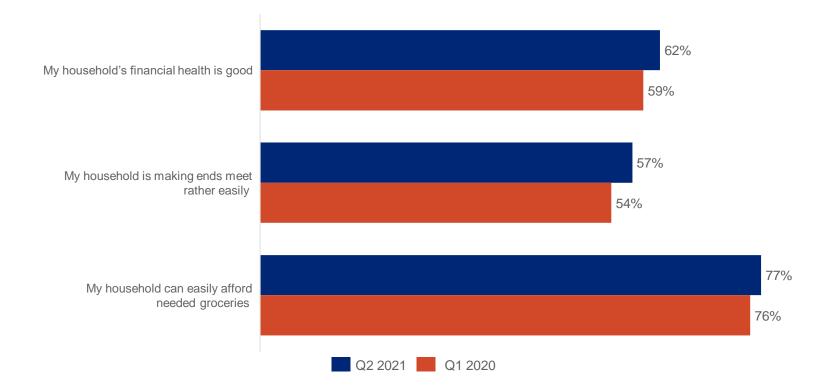
Consumer Sentiment Index (July 2021)





Consumers' Financial Health Ticks Up: 6 in 10 Report Their Financial Health to Be Good and Can Easily Afford Groceries

Household's Financial Situation





Money-Saving Shopping Behavior Declined Slightly Compared to Q1 2021

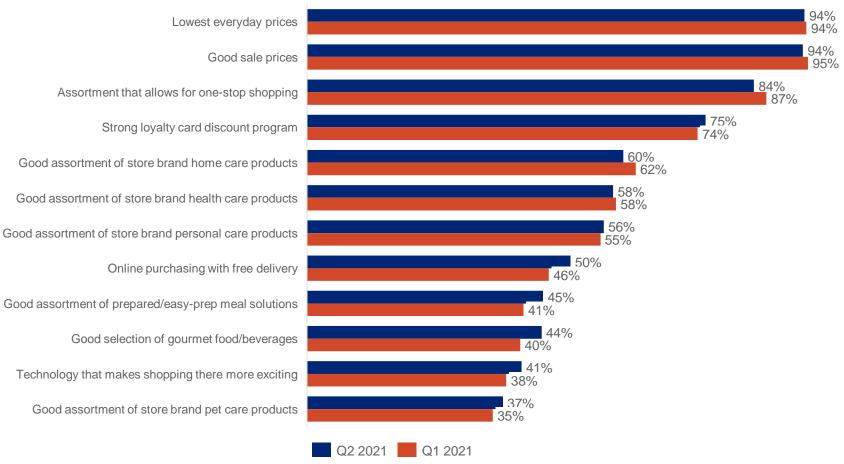
Online Shopping Up Slightly





Attractive Prices, Assortment for One-Stop Shopping and Strong Loyalty Card Discount Programs Are Key for Grocery Shopping

Grocery Shopping Total Population

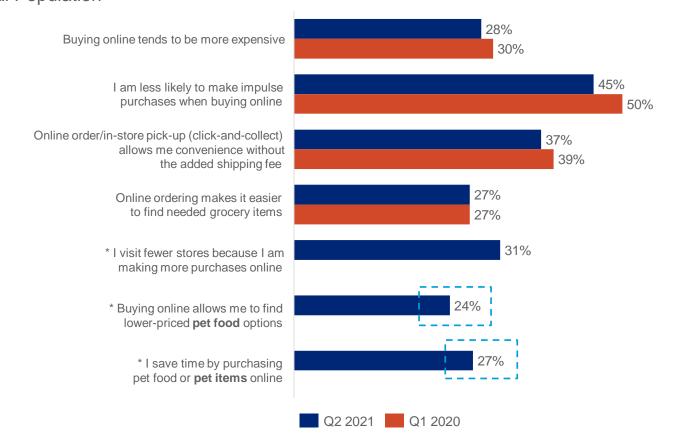




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More Consumers Are Getting Comfortable Shopping Online

Online Shopping Total Population





Pet Food Is Among the Top-Selling CPG Categories

Top 10 Categories — Dollar and Unit Performance **Total Pet Products*: \$40B** — \$ % Chg. vs. YA: +7.1%

Price/Volume **Unit Sales** Categories* % Chg. vs. YA **Dollar Sales (\$B)** Rank **(B)** % Chg. vs. YA -6.6% Cigarettes 1 \$36.6 2.9 4.7% -11.0% 7.1% 2 **Beer/Ale/Alcoholic Cider** \$27.4 2.5 3.2% 2.5% 8.9% 3 Salty Snacks \$26.6 9.7 4.0% 4.7% 11.0% **Carbonated Beverages** \$26.0 9.6 5.8% 4 7.1% 3.4% \$22.2 5.8% 5 Pet Food 6.4 -1.5% 7.4% 6 Wine \$21.6 2.3 6.0% 3.3% 13.1% 7 Spirits/Liquor \$20.6 1.1 5.9% 8.5% 11.0% 8 **Bottled Water** \$18.5 8.8 3.4% 8.6% 8.2% 9 **Natural Cheese** \$17.5 3.5% 5.0 4.9% 3.3% \$16.7 5.0% 10 Milk 5.8 -0.1% 10.6% 16 Pet Supplies \$11.8 1.3 3.1% 7.3% 13.7% 6.1% 43 Pet Treats \$6.3 1.4 11.3%



*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats; *Note: Top 10 categories are based on dollar sales Source: IRI Consumer and Shopper Insights Advantage ¹⁷, All Outlets, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

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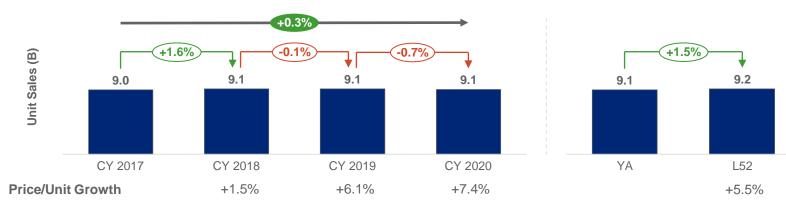
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Dollar Sales Unit Sales

Dollar Sales of Pet Products* Through Mid-June Increased 7.1%, Their Highest Growth Since 2017

Pet Products* — Dollar and Unit Sales Trend CY 2017-CY 2020, Latest 52 WE June 13, 2021, vs. YA







*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats

Source: IRI Consumer and Shopper Insights Advantage ¹¹, All Outlets, CY 2017-CY 2020, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

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Basket Size Has Grown and Trip Behavior Is Flat Compared to Year Ago

Pet Products* — Basket and Trip Size

CY 2017-CY 2020, Latest 52 WE June 13, 2021, vs. YA







*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats Source: IRI Consumer and Shopper Insights Advantage[™], All Outlets, CY 2017-CY 2020, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

Pet Products Dollar Sales Grew Across Channels; Club Channel Outperformed, While Mass and Pet Stores Continue to Struggle

Pet Products* — Dollar and Unit Sales by Channel CY 2017-CY 2020, Latest 52 WE June 13, 2021, vs. YA

Sales CAGR (CY 2017-CY 2020) **Channels** Sales % Chg. vs. YA Dollar (\$B) Unit (B) Unit Dollar 7.1% **All Outlets** \$39.7 9.2 +5.3% +0.3%1.5% 0.4% Pet \$9.3 1.6 -5.3% -1.4% -2.6% 3.6% Grocery \$7.2 2.8 +4.4% +0.1% -2.3% 8.0% Club \$2.8 0.1 +5.7% +4.6% 9.7% 0.5% Mass/Supercenter \$1.2 0.3 -3.0% -8.7% -7.9% 7.1% Dollar \$1.1 0.5 +11.9%+4.7% 8.4% 5.3% Drug \$0.3 0.1 +0.7%-4.1% 3.4% 2.1% Convenience 0.0 +1.5% \$0.1 +0.3%-0.7%

*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats

Note: Walmart not included in grocery or mass/super. Convenience data is from IRI Market Advantage 🕅 data for other channels is from IRI Consumer and Shopper Insights Advantage



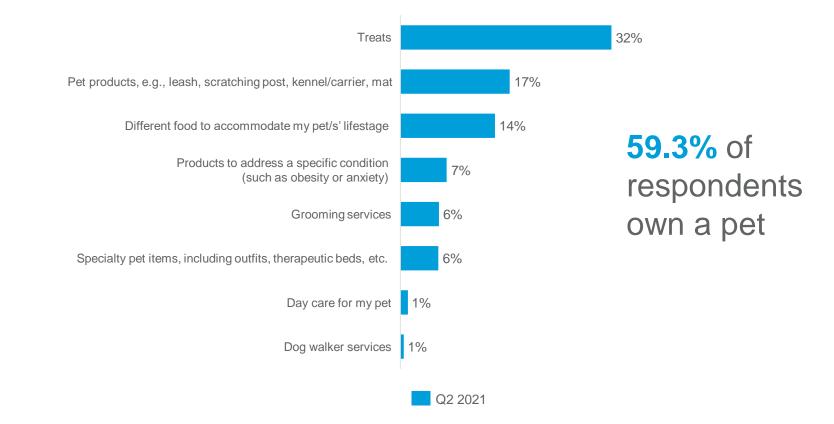
Source: IRI Market Advantage[™], IRI Consumer and Shopper Insights Advantage[™], All Outlets, CY 2017-CY 2020, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

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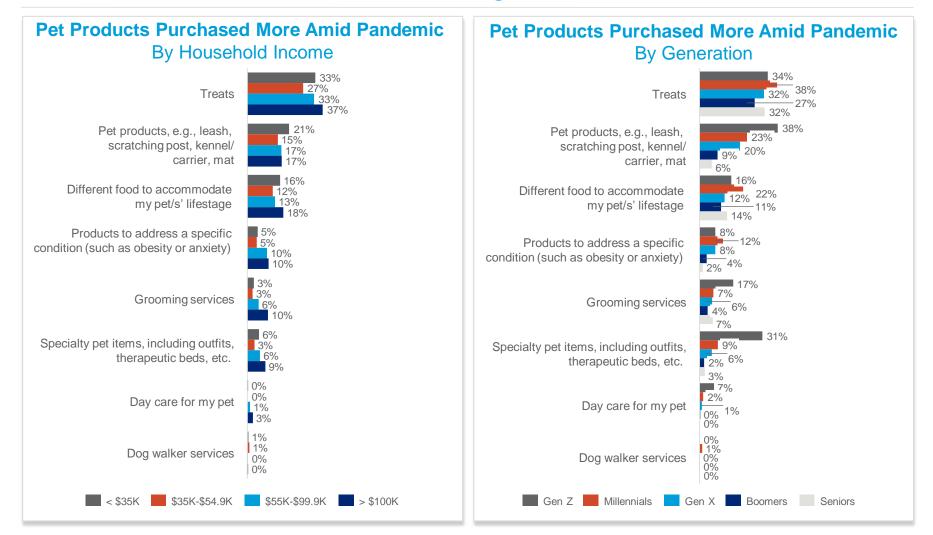
Dollar Unit

Pet Parents Indulged Their Pets With Treats During the Pandemic

Pet Products Purchased More During The Pandemic Total Population



Gen Z, Millennials and Wealthy Households Purchased Pet Products More During the Pandemic





Millennials and Gen X Shop for Pets Across the Most Channels,

Pet Products* — Channel Preference by Generation Channel Dollar Share Index Speciality Mass/ Generations Grocery Convenience Club Dollar Pet Drug Supercenter Stores **Younger Millennials** 123 130 122 **Older Millennials** 85 108 136 110 143 94 104 104 **Gen Xers** 93 82 122 98 105 107 **Younger Boomers** 102 99 101 86 80 99 109 94 **Older Boomers** 110 126 89 90 100 94 **Retirees & Seniors** 126 88 110 95 123 **Highest Index** Lowest Index Channel preference by generation - \geq

Notably Mass and Specialty, While Older Shoppers Prefer Grocery and C-Stores

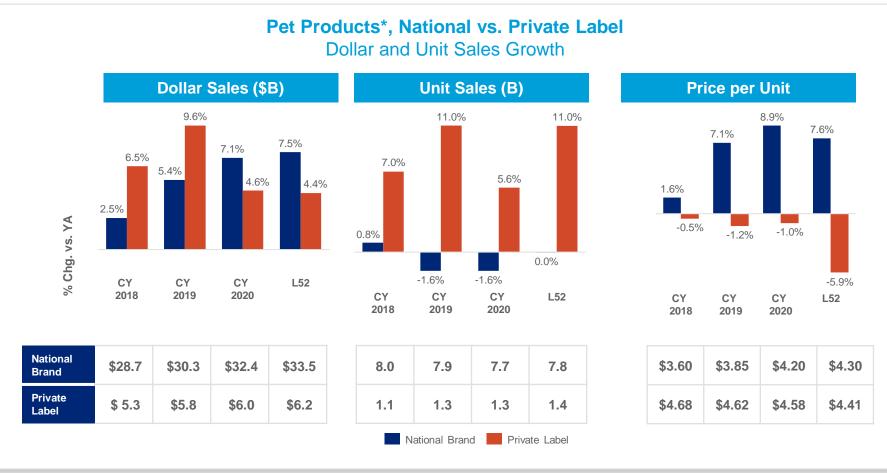


*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats; Note: Walmart not included in grocery or mass/super Source: IRI Consumer and Shopper Insights Advantage[™], All Outlets, CY 2017-CY 2020, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

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Dollar Sales of National Brand Pet Products Outperformed in L52 Weeks, Growing Faster Than Private Label

Private Label Is Fighting Back With Price





*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats

Source: IRI Consumer and Shopper Insights Advantage ^{III}, All Outlets, CY 2018-CY 2020, 52 weeks ending June 13, 2021, vs. YA, NBD aligned

Pet Products Sales Trends Vary at the Retail Banner Level

Pet Products* — Dollar Sales Growth/Declines by Retailer

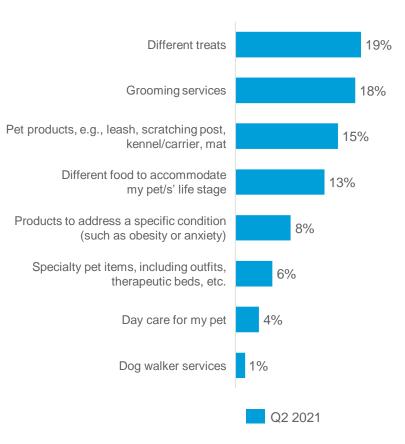




*Note: Pet Products = Aggregate of Category Pet Foods, Pet Supplies and Pet Treats; *Note: Among Top 100 Retailers are based on dollar sales Source: IRI Consumer and Shopper Insights Advantage[™], All Outlets, 52 weeks ending May 16, 2021, NBD aligned © 2021 Information Resources Inc. (IRI). Confidential and Proprietary.

Pet-Owning Consumers Anticipate Needing Different Products/Services in the Coming Year

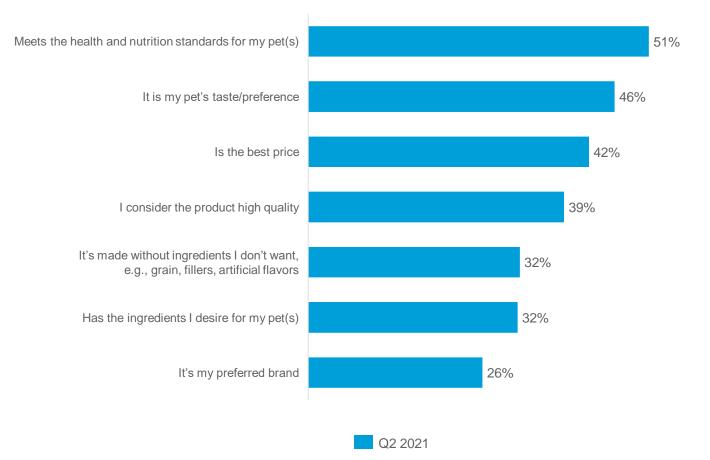
Products/Services Expected For Pet Total Population





About Half of Consumers Shopping for Pet Food Consider Nutrition, Taste and Price to Be Important Factors

Most Important Factors When Deciding Pet Food, Total Population





About the Consumer Connect Index



The Consumer Connect Index (CCI) is intended to monitor consumers' financial health and their purchase behavior in terms of brand loyalty, attitudes toward organic/natural food and beverages, perception of national vs. store brands, and frequency of using retailer and manufacturer coupons.



CCI uses the data collected through the Consumer Connect Survey every quarter, which is benchmarked to Q1 2020 (indexed at 100).



Higher CCI index means that consumers have better financial health, are more loyal to certain brands in each category, give higher importance to organic/natural food and beverages, have better perception toward national brands, and use retailer and manufacturer coupons less frequently.



Methodology

Sample and Assumptions:

The Consumer Connect Survey is fielded to a nationally representative Consumer Network sample of over 2,000 respondents every quarter. Sample demos are comparable over time and changes in the state of the economy and the CPG industry are reflected in each quarter.

Measures:

CCI is measured based on responses to five questions:

- 1. My household's financial health is good (Agreement Scale)
- 2. Store brands are a better value than national brands (Agreement Scale)
- 3. Download coupons from a retailer/manufacturer website (Frequency Scale)
- 4. Good selection of natural/organic food/beverages (Importance Scale)
- 5. I have a few brand(s) in each category I will stay loyal to (Frequency Scale)

Calculation:

Calculate weighted proportion for each question by 3 age groups — (T2B for all questions except B2B for the 3rd question).

Get total weighted proportion based on each question

CCI = (current quarter's weighted average of all 5 questions divided by the average of Q1 2020) *100





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